Q12024 REVENUE OPmobility

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April 23, 2024

Executive summary

Strong performance in a flat market





Plastic Omnium is now OPmobility



Always on the move

Acceleration of its strategic transformation as a leading player in sustainable and connected mobility

The new name is an affirmation of its fundamental principles:

- An agile industrial Group
- Close to its customers
- Taking bold technological choices

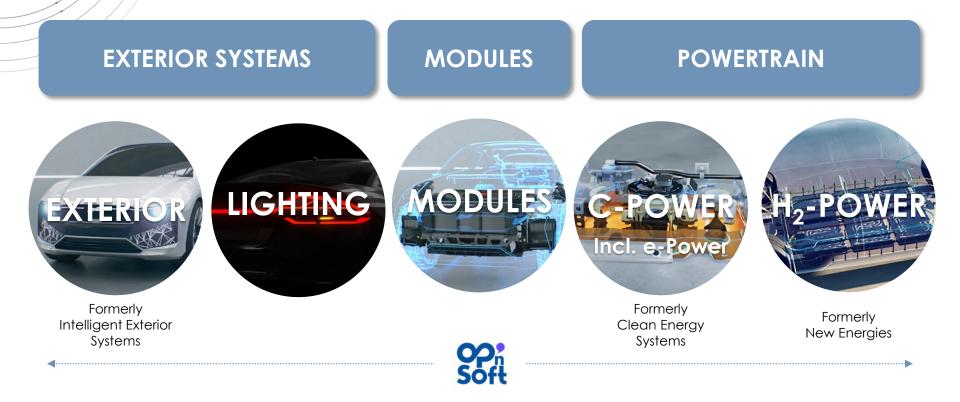
To address all sustainable mobility players, in every geography



New names for business groups

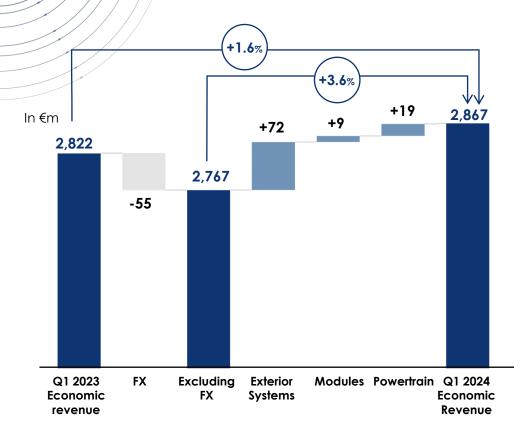


In line with the new segment information



Economic revenue up +3.6% LFL





Exterior Systems: +3.8% (+5.5% LFL*)

- Solid performance of Exterior thanks to high level of order intake in recent years
- Expected drop in Lighting, in line with the Group forecasts due to lower order intake pre-acquisition

Modules: -0.3% (+1.1% LFL*)

- Strong volume growth in North America including the modules assembled in the new plant in Austin ...
- ... compensating lower volumes in Europe, mainly related to BEV

Powertrain: -0.4% (+2.8% LFL*)

- C-Power activity maintained at a high level confirming leading position
- H₂-Power continues to benefit from revenue in hydrogen systems in Europe and China. Order intake from premium European OEM for SUVs in the USA

Outperforming the market by +4.5 pts



Q1 2024 vs. Q1 2023	TOTAL	EUROPE	NORTH AMERICA	ASIA (EXCL. CHINA)	CHINA
% of OPmobility Q1 2024 revenue	100%	50%	29 %	8%	7%
Automotive production [*]	-0.9%	-3.1%	+0.7%	-6.6%	+5.5%
OPmobility LFL**	+3.6%	-1.9%	+15.5%	+7.9%	-11.5%
Performance vs. market	+4.5pts	+1.2pt	+14.8pts	+14.5pts	-17.0pts
		Outperforming the market mainly driven by Exterior (Spain, Poland and United Kingdom)	Very strong outperformance vs. market mainly driven by the United States	Excellent performance vs. market production mainly driven by South Korea and India	C-Power remains impacted by the electrification of the market. The JV YFPO continues to strengthen its position with local players

* Source: S&P Global Mobility automotive production published in April 2024 by source plant region - [0;3.5t PC + LCV] ** Economic revenue at constant scope and foreign exchange differences

Q1 2024 main launches



Commercial successes delivering profitable growth



Opel Combo, Fiat Doblo, Peugeot Partner

Bumpers



Honda Prologue

Bumpers



Toyota Prado

Emission control systems



Skoda Octavia Front end modules



BMW Mini Front end modules



Chevy Traverse Fuel systems

OPmobility strengthens its leading position



The Group continues to develop its industrial capacities

United States Modules



China H₂-Power

New plant with up to 60,000 high-pressure hydrogen vessels to be produced annually for the Chinese commercial vehicle market

India Exterior

The Group's largest plant in the country will supply exterior body systems for the Indian automotive market

OPmobility inaugurates its first plant in Texas OPmobility



New module assembly plant in Austin to address an historic order from a key US player in electric mobility



Annual capacity of 2.5 million modules



- Over **400 people** by 2025
- Built in only a few months
- Expected to be the Group's largest plant by revenue
- In line with the Group's customer and geographical diversification strategy



 $\mathbf{x2}$ Group's revenue expected over the next 5 years in the United States

Successful €500m bond issuance



Extending the average maturity of the Group's debt



Sustainability is key for OPmobility



Driven by the strong commitment of our 40,300 employees



- > Award, for the first time, of the highest CDP rating "A"
- > Among the world's best-performing companies,
 - out of more than 21,000 evaluated

Launch of the OPmobility Climate school

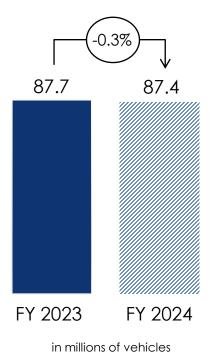
- > Innovative training to understand climate issues
- Part of ACT FOR ALLTM program, a worldwide commitment to sustainable mobility



Outlook



Automotive production*





- Outperformance of the automotive production*
- > Improvement of all financial aggregates vs. 2023
 - Operating margin
 - Net income, Group share
 - Free cash flow
 - Net Debt



Conclusion

- Solid start of the year with an outperformance of the automotive market
- Strong momentum in North America with the United States as the 1st contributor to Group's revenue
- The new brand OPmobility marks a major milestone in the Group's history
- 2024 outlook confirmed

mobility



Questions & answers





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